

Board of Directors Meeting Materials

Date: Tuesday, January 31,, 2022

Time: 6:00 - 7:00 pm

Location: 1785 Pennsylvania Ave
Pagedale, MO 63133

Meeting can also be access [Via Zoom](#)

Meeting ID: 936 4830 0851 **Passcode:** TLS2021

1. Minutes from December 2, 2022 and December 20, 2022
2. December 2022 Financial Statement
3. 2022 - 2023 Board Meeting Calendar & 2023 - 2024 Board Meeting Calendar

Board of Directors Meeting Minutes

Meeting Date: 12/2/2022

Location: Virtual (Zoom)

- A. **TLS Directors Present Virtually:** Lennel Hunter, Chardae Rigdon, Aaron Williams, Brooke Black, Gerren McHam
- B. **TLS Directors Absent:** Deanne Henderson, Janice Rogers Jones
- C. **TLS Staff/Guests Present:** Kimberly Townsend (TLS)

CALL TO ORDER

Once a quorum was met a meeting of the Board of Directors of The Leadership School was duly called on Friday, December 2, 2022 at 1:33pm. Lennel Hunter called the meeting to order.

OPENING ITEMS

- No public comment

ACTION ITEMS

- A. The Executive Director presented proposed changes to the 2022-23 school year calendar: Changing Monday, December 19 and Tuesday, December 20 from full school days to professional development days for staff, and moving the Friday, March 10 professional development day to Friday, March 17.
 - a. ED shared that during the two days before Thanksgiving Break attendance was significantly lower. As a result of families having children at The Leadership School and in the Normandy Schools Collaborative, the ED sought to make our calendar align better for the winter break and the spring break. All other breaks are in alignment.
 - b. Additionally, changing the December dates to professional development will allow staff time to reflect on the data and progress from the fall and come back in January with better plans for increasing student performance.
- B. Several board members expressed opinions in favor of aligning with normandy and giving staff time to reflect and plan. Some were questions raised about the timeframe for communicating to parents. ED explained the various methods that would be used to share the change and the board members who are parents expressed support for the change.
- C. G. McHam made a motion to approve the revisions to the 2022-23 calendar as requested. C. Rigdon seconded the motion. Motion passed (5/5).

EXECUTIVE DIRECTOR REPORT

A. The Executive Director did not share any updates due to time.

ADJOURNMENT

There being no further business to be transacted, and upon motion duly made (G. McHam), seconded(C. Rigdon) and approved, the meeting was adjourned at 1:51pm.

Prepared by:

Kimberly Townsend

Meeting Date 12/2/2022

NAME

Date

Board of Directors Meeting Minutes

Meeting Date: 12/20/2022

Location: Hybrid: In-person (1785 Pennsylvania Ave) and Virtual (Zoom).

- A. **TLS Directors Present In Person:** Lennel Hunter, Deanne Henderson, Chardae Rigdon, Aaron Williams, Brooke Black, Gerren McHam
- B. **TLS Directors Present Virtually:** None
- C. **TLS Directors Absent:** None
- D. **TLS Staff/Guests Present:** Kimberly Townsend (TLS), Kerry VonBehren (TLS), Deborah Wright (TLS)

CALL TO ORDER

Once a quorum was met a meeting of the Board of Directors of The Leadership School was duly called on Tuesday, December 20, 2022 at 5:10 pm. Lennel Hunter called the meeting to order.

OPENING ITEMS

- No public comment

ACTION ITEMS

- A. G. McHam made the motion to approve the minutes for November 29, 2022. D. Henderson seconded the motion. Motion passed (6/6).
- B. A. Williams made a motion to approve the October 2022 Financials. G.. McHame seconded the motion. Motion passed (6/6).

BOARD BUSINESS

- A. No update from Chair at this time.

BOARD COMMITTEE REPORTS

- A. Development Committee:
 - a. No update at this time
- B. Finance + Facilities Committee -
 - a. Check Register dollar amount higher than budget
 - b. Cash balance is good standing
 - c. Review of bids for Core Data contract
 - d. Discussed proposal for Lite Technology
- C. Governance Committee -
 - a. Discussed update on guidelines for guidebook.
 - b. Discussed communication on inclement weather policy.
 - c. Will forward draft of correct language to committee.

- A. School Performance Committee
 - a. No update at this time.

EXECUTIVE DIRECTOR REPORT

- A. Discussed mid year NWEA assessments.
- B. Update on student reading & math scores.
- C. Discussed the next steps for student academic improvement.

Closing

There being no further business to be transacted, and upon motion duly made (G. McHam), seconded(A. Williams) and approved, the meeting was adjourned at 8:01 pm.

ADJOURNMENT

There being no further business to be transacted, and upon motion duly made (G. McHam), seconded(D. Henderson) and approved, the meeting was adjourned at 8:50pm.

Prepared by:

Deborah Wright

NAME

Meeting Date 12/20/2022

Date

Dashboard

The Leadership School

July 2022 through December 2022

Key Performance Indicators

Days of Cash
(At Year End)

62

Target > 45 days

Gross Margin
Margin

13%

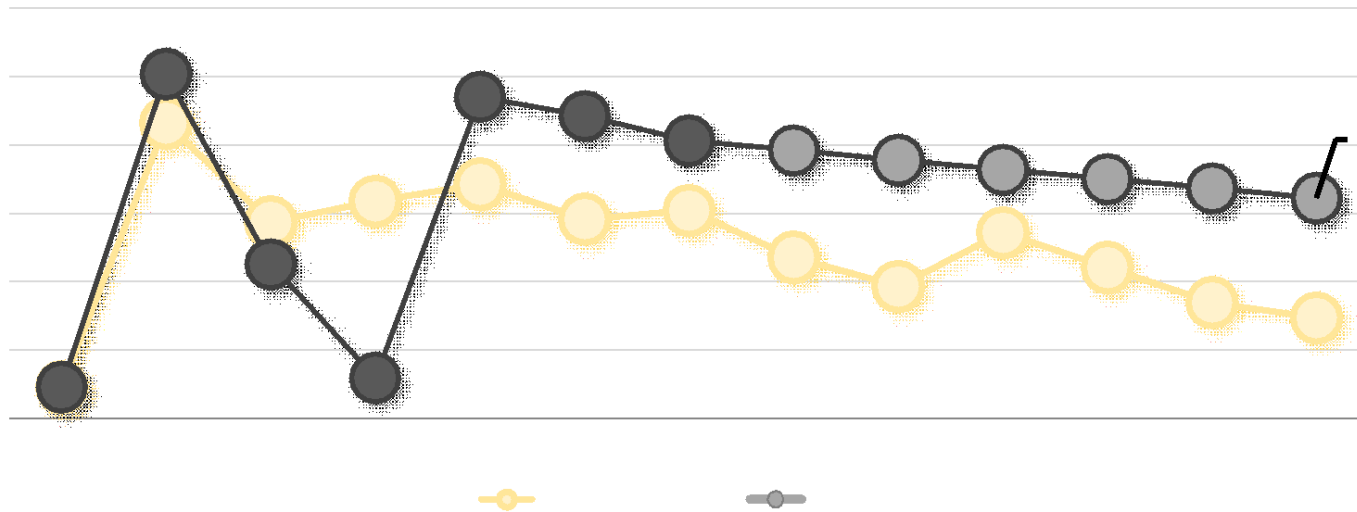
Target > -5.0%

Fund Balance
(At Year End)

17%

Target > 0,00

Cash Forecast



Financial Snapshot	Year-To-Date Financials			Annual Forecast			Remaining
	Actual	Budget	Variance	Forecast	Budget	Variance	
Revenue							
Local Revenue	-	-	-	-	-	-	-
State Revenue	486,819	390,537	96,281	1,074,626	867,861	206,765	587,807
Federal Revenue	63,820	116,285	(52,466)	287,942	286,956	986	224,122
Private Grants and Donations	819,919	692,070	127,849	819,919	814,200	5,719	-
Earned Fees	9,118	-	9,118	9,118	-	9,118	-
Total Revenue	1,379,675	1,198,893	180,783	2,191,605	1,969,017	222,588	811,929
Expenses							
Salaries	304,851	319,569	14,718	648,588	639,138	(9,450)	343,737

Benefits and Taxes	67,871	81,287	13,416	139,983	162,575	22,591	72,112
Staff-Related Costs	5,946	6,250	304	12,850	12,500	(350)	6,904
Rent	81,875	78,703	(3,172)	172,523	157,406	(15,117)	90,648
Occupancy Service	55,410	74,500	19,090	149,000	149,000	0	93,590
Student Expense, Direct	176,385	106,272	(70,113)	244,327	212,543	(31,784)	67,942
Student Expense, Food	25,537	50,025	24,488	100,050	100,050	0	74,513
Office & Business Expense	242,413	169,261	(73,152)	337,895	324,847	(13,048)	95,482
Transportation	56,847	55,000	(1,847)	110,000	110,000	0	53,152
Total Ordinary Expenses	1,017,135	940,867	(76,268)	1,915,216	1,868,058	(47,158)	898,081
Net Operating Income	362,541	258,026	104,515	276,389	100,958	175,431	(86,152)
Cash Flow Adjustments	(2,560)	-	(2,560)	(0)	-	(0)	2,560
Change in Cash	359,981	258,026	101,955	276,389	100,958	175,431	(83,592)

Revenue Drivers

	Forecast	Budgeted	Change	Gain/(Loss)
Start of Year Enrollment	125	125	0	0
Attrition	28%	28.00%	0	0
End of Year Enrollment	82	90	-8	0
Attendance %	92.0%	92.0%	0.0%	0

ADA				
Regular Term ADA				
K-12	75.4	82.8	(7.4)	0
Subtotal Regular Term	75.4	82.8	(7.4)	
Total ADA	75.4	82.8	(7.4)	0

Special Populations Weights				
Free and Reduced Lunch (FRL)				
% of ADA	90.0%	90.0%	0.0%	0
Count	67.90	74.52	(6.62)	0
Weight	11.5	12.6	(1.1)	0
Limited English Proficiency (LEP)				
% of ADA	2.0%	2%	0%	0
Count	1.51	1.66	0	0
Weight	-	-	-	#DIV/0!

Total WADA	86.9	95.4	(8.5)	-8.89%
Per Wada Payment	\$ 12,260	\$ 9,235	\$ 3,025	32.75%
State Aid Projection	\$ 1,049,686	\$ 867,861	\$ 181,825	20.95%
Prior Year Adjustment		\$ -	\$ -	#DIV/0!
Net State Rev Projection	\$ 1,049,686	\$ 867,861	\$ 181,825	20.95%
Classroom Trust Fund	\$ -	\$ -	\$ -	#DIV/0!
Basic Formula	\$ 1,049,686	\$ 867,861	\$ 181,825	20.95%

Sponsor Fee=2.5%

Income Statement

The Leadership School

July 2022 through December 2022

Income Statement	Year-To-Date			Annual			Previous Forecast	
	Actual	Budget	Variance	Forecast	Budget	Variance	Prv TOTAL	Diff
Revenue								
State Revenue								
5311 · Basic Formula	461,879	390,537	71,341	1,049,686	867,861	181,825	1,049,686	0
5312 · Transportation	24,940	0	24,940	24,940	0	24,940	24,940	0
Total State Revenue	486,819	390,537	96,281	1,074,626	867,861	206,765	1,074,626	0
Federal Revenue								
5412 · Medicaid	0	10,000	(10,000)	20,000	20,000	(0)	20,000	0
5445 · Food Service-lunch	14,751	32,516	(17,765)	65,033	65,033	(0)	65,033	0
5446 · Food Service-breakfast	6,470	15,008	(8,538)	30,015	30,015	0	30,015	0
5448 · Food Service-snacks	986	0	986	986	0	986	723	263
5451 · Title I	37,793	53,382	(15,590)	156,172	156,172	(0)	156,172	0
5465 · Title II	3,820	5,379	(1,559)	15,736	15,736	0	15,736	0
Total Federal Revenue	63,820	116,285	(52,466)	287,942	286,956	986	287,679	263
Private Grants and Donations								
5192 · Donations	819,919	692,070	127,850	819,919	814,200	5,719	819,919	0
Total Private Grants and Donations	819,919	692,070	127,849	819,919	814,200	5,719	819,919	0
Earned Fees								
5181 · Bac	1,040	0	1,040	1,040	0	1,040	255	785
5198 · Miscellaneous Revenue	8,078	0	8,078	8,078	0	8,078	8,069	9
Total Earned Fees	9,118	0	9,118	9,118	0	9,118	8,324	794
Total Revenue	1,379,675	1,198,893	180,783	2,191,605	1,969,017	222,588	2,190,548	1,057
Expenses								
Salaries								
1111-6111 · ES Instruction Cert FT	56,875	68,250	11,375	125,125	136,500	11,375	125,125	0
1111-6151 · ES Instruction NC FT	9,578	14,550	4,973	17,525	29,100	11,575	17,387	-138
1111-6153 · ES Instruction Substitutes	25,270	29,100	3,830	57,820	58,200	380	45,541	-12,279
2122-6151 · Counseling Nc Ft	19,792	23,750	3,958	43,542	47,500	3,958	43,542	0
2321-6151 · Exec Admin Nc Ft	102,250	97,500	(4,750)	215,750	195,000	(20,750)	198,750	-17,000
2329-6151 · Other Exec Admin Nc Ft	33,958	34,479	521	68,958	68,958	(0)	68,958	0
2329-6161 · Other Exec Admin Nc Pt	2,500	0	(2,500)	2,500	0	(2,500)	2,500	0
2511-6151 · Business Office NC FT	49,704	51,940	2,236	101,644	103,880	2,236	101,581	-63
3812-6122 · Afterschool Cert Pt	1,600	0	(1,600)	6,100	0	(6,100)	6,350	250
3812-6161 · Afterschool Nc Pt	3,325	0	(3,325)	9,625	0	(9,625)	9,450	-175
Total Salaries	304,851	319,569	14,718	648,588	639,138	(9,450)	619,184	-29,404
Benefits and Taxes								
1111-6211 · ES Instruction Cert PRS	5,983	6,600	616	12,583	13,200	616	12,486	-97
1111-6221 · ES Instruction NC PRS	0	2,994	2,994	545	5,989	5,444	636	91

1111-6231 · ES Instruction Soc Sec	5,285	6,938	1,653	10,009	13,876	3,866	9,711	-299
1111-6232 · ES Instruction Medicare	1,236	1,623	387	2,341	3,245	904	2,271	-70
1111-6241 · ES Instruction Emp Ins	5,012	9,450	4,438	11,312	18,900	7,588	11,356	44
2122-6221 · Counseling Nc Prs	1,529	1,629	100	3,158	3,258	100	3,124	-34
2122-6231 · Counseling Soc Sec	1,111	1,473	361	2,584	2,945	361	2,607	23
2122-6232 · Counseling Medicare	260	344	85	604	689	85	610	5
2122-6241 · Counseling Emp Ins	2,504	3,150	646	5,654	6,300	646	5,677	23
2311-6261 · Board Wc	4,062	1,500	(2,562)	4,062	3,000	(1,062)	4,062	0
2321-6221 · Exec Admin Nc Prs	7,379	6,689	(690)	15,165	13,377	(1,788)	13,647	-1,517
2321-6231 · Exec Admin Soc Sec	5,676	6,045	369	12,713	12,090	(623)	11,843	-870
2321-6232 · Exec Admin Medicare	1,327	1,414	86	2,973	2,828	(146)	2,770	-203
2321-6241 · Exec Admin Emp Ins	5,391	9,450	4,059	11,841	18,900	7,059	11,474	-367
2329-6221 · Other Exec Admin Nc Prs	2,518	2,365	(153)	4,919	4,731	(189)	4,885	-34
2329-6231 · Other Exec Admin Soc Sec	2,094	2,138	44	4,264	4,275	12	4,293	29
2329-6232 · Other Exec Admin Medicare	490	500	10	997	1,000	3	1,004	7
2329-6241 · Other Exec Admin Emp Ins	2,754	3,150	396	5,904	6,300	396	5,927	23
2511-6221 · Business Office NC PRS	3,787	3,563	(224)	7,350	7,126	(224)	7,277	-73
2511-6231 · Business Office Soc Sec	2,803	3,220	418	6,023	6,441	418	6,068	45
2511-6232 · Business Office Medicare	656	753	98	1,409	1,506	98	1,419	11
2511-6241 · Business Office Emp Ins	5,507	6,300	793	11,807	12,600	793	11,853	47
3812-6221 · Afterschool Nc Prs	13	0	(13)	445	0	(445)	4	-441
3812-6231 · Afterschool Soc Sec	304	0	(304)	973	0	(973)	198	-775
3812-6232 · Afterschool Medicare	71	0	(71)	228	0	(228)	46	-181
3812-6241 · Afterschool Emp Ins	121	0	(121)	121	0	(121)	57	-64
Total Benefits and Taxes	67,871	81,287	13,416	139,983	162,575	22,591	135,305	-4,678
Staff-Related Costs								
2213-6319 · Professional Developement Pi	4,833	3,750	(1,083)	7,175	7,500	325	7,175	0
2213-6411 · Professional Developement St	675	0	(675)	675	0	(675)	325	-350
2642-6319 · Recruitment Prof Serv	438	2,500	2,062	5,000	5,000	(0)	5,000	0
Total Staff-Related Costs	5,946	6,250	304	12,850	12,500	(350)	12,500	-350
Rent								
2542-6333 · Facilities Rent	81,875	78,703	(3,172)	172,523	157,406	(15,117)	157,406	-15,117
Total Rent	81,875	78,703	(3,172)	172,523	157,406	(15,117)	157,406	-15,117
Occupancy Service								
2541-6319 · Maint of Plant Prof Serv	0	70,000	70,000	93,590	140,000	46,410	101,015	7,425
2542-6319 · Facilities Prof Serv	21,580	0	(21,580)	21,580	0	(21,580)	21,580	0
2542-6331 · Facilities Janitorial	12,804	0	(12,804)	12,804	0	(12,804)	8,484	-4,320
2542-6334 · Facilities Equip Rent	571	4,500	3,929	571	9,000	8,429	421	-150
2542-6336 · Facilities Trash Remov	1,811	0	(1,811)	1,811	0	(1,811)	1,384	-427
2542-6339 · Facilities Oth Prop Serv	4,483	0	(4,483)	4,483	0	(4,483)	4,483	0
2542-6361 · Facilities Phone/internet	10,482	0	(10,482)	10,482	0	(10,482)	8,201	-2,282
2542-6411 · Facilities Supplies	3,270	0	(3,270)	3,270	0	(3,270)	3,024	-246
2546-6319 · Security Svcs Prof Serv	408	0	(408)	408	0	(408)	408	0
Total Occupancy Service	55,410	74,500	19,090	149,000	149,000	0	149,000	0

Student Expense, Direct								
1111-6319 · ES Instruction Prof Serv	36,058	35,063	(996)	70,125	70,125	(0)	70,125	0
1111-6391 · ES Field Trip	599	3,750	3,151	7,500	7,500	0	7,500	0
1111-6411 · ES Instruction Supplies	13,660	2,500	(11,160)	14,000	5,000	(9,000)	14,000	0
1111-6412 · ES Instruction Tech Supplies	31,307	11,012	(20,295)	31,307	22,023	(9,284)	31,307	0
1111-6431 · Textbooks	74,826	32,500	(42,326)	75,000	65,000	(10,000)	75,000	0
1111-6543 · ES Instruction Tech Equipment	17,395	8,697	(8,698)	17,395	17,395	(0)	17,395	0
2134-6319 · Nursing Prof Serv	0	11,250	11,250	22,500	22,500	0	22,500	0
2134-6411 · Nursing Supplies	1,404	0	(1,404)	3,500	0	(3,500)	322	-3,178
3912-6411 · Parental Involvement Supplies	1,136	1,500	364	3,000	3,000	0	3,000	0
Total Student Expense, Direct	176,385	106,272	(70,113)	244,327	212,543	(31,784)	241,149	-3,178
Student Expense, Food								
2563-6411 · Food Delivery Supplies	0	50,025	50,025	0	100,050	100,050	0	0
2563-6471 · Food Delivery Snack	25,537	0	(25,537)	100,050	0	(100,050)	100,050	0
Total Student Expense, Food	25,537	50,025	24,488	100,050	100,050	0	100,050	0
Office & Business Expense								
2114-6412 · Technology Supplies	15,175	15,175	0	15,175	15,175	0	15,175	0
2311-6315 · Board Audit	0	0	0	1,500	1,500	0	1,500	0
2311-6317 · Board Legal	0	1,250	1,250	2,500	2,500	(0)	2,500	0
2311-6352 · Board Liability Insurance	3,218	2,193	(1,025)	4,385	4,385	(0)	4,385	0
2321-6319 · Exec Admin Prof Serv	20,535	14,850	(5,685)	29,486	29,700	214	29,486	0
2321-6411 · Exec Admin Supplies	214	0	(214)	214	0	(214)	214	0
2322-6319 · Community Services Prof Sen	6,760	2,500	(4,260)	11,260	5,000	(6,260)	9,260	-2,000
2322-6411 · Community Services Supplies	7,088	3,034	(4,054)	8,288	6,068	(2,220)	6,539	-1,749
2329-6319 · Other Exec Admin Prof Serv	230	900	670	1,800	1,800	(0)	1,800	0
2331-6319 · It Admin Prof Serv	14,853	9,925	(4,928)	19,850	19,850	0	19,850	0
2331-6412 · It Admin Tech Supplies	4,470	4,335	(135)	8,670	8,670	(0)	8,670	0
2411-6319 · Building Admin Prof Serv	0	500	500	1,000	1,000	(0)	1,000	0
2411-6411 · Building Admin Supplies	481	250	(231)	500	500	0	500	0
2511-6319 · Business Office Prof Serv	2,001	6,500	4,499	13,000	13,000	(0)	13,000	0
2511-6411 · Business Office Supplies	1,565	3,600	2,035	7,188	7,200	12	7,188	0
2511-6412 · Bness Off Tech Supplies	4,581	0	(4,581)	4,581	0	(4,581)	1,793	-2,788
2525-6319 · Financial Accounting Services	26,059	31,410	5,351	62,820	62,820	(0)	62,820	0
2572-6411 · Purchasing Services Supplies	94,607	47,500	(47,107)	95,000	95,000	0	95,000	0
2572-6541 · Purchasing Services Equipme	40,577	25,339	(15,238)	50,679	50,679	0	50,679	0
Total Office & Business Expense	242,413	169,261	(73,152)	337,895	324,847	(13,048)	331,358	-6,537
Transportation								
2551-6341 · Transportation - Contracted, N	56,347	55,000	(1,347)	109,499	110,000	501	109,499	0
2551-6342 · Transportation - Contracted, N	501	0	(501)	501	0	(501)	501	0
Total Transportation	56,847	55,000	(1,847)	110,000	110,000	0	110,000	0
Total Expenses	1,017,135	940,867	(76,268)	1,915,216	1,868,058	(47,158)	1,855,951	-59,265
Net Income	362,541	258,026	104,515	276,389	100,958	175,431	334,597	-58,208

Cash Flow Statement	Actual	Budget	Variance	Forecast	Budget	Variance	Prv TOTAL	Diff
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Net Income	362,541	258,026	104,515	276,389	100,958	175,431	334,597	-58,208
Cash Flow Adjustments								
Other Operating Activities								
1598 · Remove from operations	0	0	0	0	0	0	0	0
2156 · Group Health And Life Insurance Pa	(2,560)	0	(2,560)	(0)	0	(0)	0	0
Total Other Operating Activities	(2,560)	0	(2,560)	(0)	0	(0)	0	0
Facilities Project Adjustments								
1599 · Add to facilities	0	0	0	0	0	0	0	0
Total Facilities Project Adjustments	0	0	0	0	0	0	0	0
Total Cash Flow Adjustments	(2,560)	0	(2,560)	(0)	0	(0)	0	0
Change in Cash	359,981	258,026	101,955	276,389	100,958	175,431	334,597	-58,208

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
	0	0	0	347,610	52,151	62,118	97,968	97,968	97,968	97,968	97,968	97,968
	0	0	0	24,940	0	0	0	0	0	0	0	0
	0	0	0	372,550	52,151	62,118	97,968	97,968	97,968	97,968	97,968	97,968
	0	0	0	0	0	0	3,333	3,333	3,333	3,333	3,333	3,333
	0	0	0	0	10,715	4,036	8,380	8,380	8,380	8,380	8,380	8,380
	0	0	0	0	4,708	1,762	3,924	3,924	3,924	3,924	3,924	3,924
	0	0	0	0	723	264	0	0	0	0	0	0
	0	0	0	0	0	37,793	19,730	19,730	19,730	19,730	19,730	19,730
	0	0	0	0	0	3,820	1,986	1,986	1,986	1,986	1,986	1,986
	0	0	0	0	16,146	47,674	37,354	37,354	37,354	37,354	37,354	37,354
	514,200	2,500	600	150,000	152,619	0	0	0	0	0	0	0
	514,200	2,500	600	150,000	152,619	0	0	0	0	0	0	0
	0	0	0	0	255	785	0	0	0	0	0	0
	0	2,906	2,275	2,730	158	9	0	0	0	0	0	0
	0	2,906	2,275	2,730	413	794	0	0	0	0	0	0
	514,200	5,406	2,875	525,280	221,330	110,586	135,322	135,322	135,322	135,322	135,322	135,322
	0	11,375	11,375	11,375	11,375	11,375	11,375	11,375	11,375	11,375	11,375	11,375
	0	450	2,580	2,839	2,246	1,463	1,325	1,325	1,325	1,325	1,325	1,325
	0	2,250	5,837	4,359	6,848	5,976	5,425	5,425	5,425	5,425	5,425	5,425
	0	3,958	3,958	3,958	3,958	3,958	3,958	3,958	3,958	3,958	3,958	3,958
	13,750	13,750	13,750	17,500	17,500	26,000	18,917	18,917	18,917	18,917	18,917	18,917
	4,792	5,833	5,833	5,833	5,833	5,833	5,833	5,833	5,833	5,833	5,833	5,833
	0	2,500	0	0	0	0	0	0	0	0	0	0
	7,168	8,343	8,222	8,531	8,719	8,719	8,657	8,657	8,657	8,657	8,657	8,657
	0	0	0	750	350	500	750	750	750	750	750	750
	0	0	0	1,050	1,050	1,225	1,050	1,050	1,050	1,050	1,050	1,050
	25,710	48,460	51,556	56,196	57,880	65,049	57,290	57,290	57,290	57,290	57,290	57,290
	0	1,100	1,293	1,197	1,197	1,197	1,100	1,100	1,100	1,100	1,100	1,100
	0	0	0	0	0	0	91	91	91	91	91	91

	3,000	0	0	4,455	27,568	1,035	5,678	5,678	5,678	5,678	5,678	5,678
	0	599	0	0	0	0	1,150	1,150	1,150	1,150	1,150	1,150
	0	41	521	10,850	1,455	793	57	57	57	57	57	57
	0	15,303	7,710	0	8,294	0	0	0	0	0	0	0
	0	30,332	28,235	0	9,035	7,224	29	29	29	29	29	29
	0	17,395	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	3,750	3,750	3,750	3,750	3,750	3,750
	0	0	0	322	0	1,083	349	349	349	349	349	349
	0	293	256	0	480	107	311	311	311	311	311	311
	3,000	63,963	36,721	15,627	46,832	10,242	11,324	11,324	11,324	11,324	11,324	11,324
	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	18,654	6,883	12,419	12,419	12,419	12,419	12,419	12,419
	0	0	0	0	18,654	6,883	12,419	12,419	12,419	12,419	12,419	12,419
	0	15,175	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	250	250	250	250	250	250
	0	0	0	0	0	0	417	417	417	417	417	417
	0	548	0	0	2,670	0	195	195	195	195	195	195
	15	10,768	93	194	9,449	15	1,492	1,492	1,492	1,492	1,492	1,492
	0	0	214	0	0	0	0	0	0	0	0	0
	500	1,500	600	2,500	660	1,000	1,000	1,000	1,000	500	500	500
	6,068	82	115	163	110	549	200	200	200	200	200	200
	12	43	54	40	40	40	262	262	262	262	262	262
	0	1,863	6,500	0	5,955	535	833	833	833	833	833	833
	0	4,470	0	0	0	0	700	700	700	700	700	700
	0	0	0	0	0	0	167	167	167	167	167	167
	0	129	352	0	0	0	3	3	3	3	3	3
	178	175	314	323	368	643	1,833	1,833	1,833	1,833	1,833	1,833
	0	0	381	118	250	817	937	937	937	937	937	937
	0	0	12	760	1,021	2,788	0	0	0	0	0	0
	0	6,059	5,000	5,000	5,000	5,000	6,127	6,127	6,127	6,127	6,127	6,127
	0	78,812	12,750	3,045	0	0	66	66	66	66	66	66
	14,114	19,143	0	0	7,320	0	1,684	1,684	1,684	1,684	1,684	1,684
	20,888	138,767	26,385	12,143	32,843	11,388	16,164	16,164	16,164	15,664	15,664	15,664
	0	0	0	0	40,126	16,221	8,859	8,859	8,859	8,859	8,859	8,859
	501	0	0	0	0	0	0	0	0	0	0	0
	501	0	0	0	40,126	16,221	8,859	8,859	8,859	8,859	8,859	8,859
	58,035	281,131	167,551	119,668	244,294	146,456	149,930	149,930	149,930	149,430	149,430	149,430
	456,165	(275,726)	(164,676)	405,612	(22,964)	(35,870)	(14,609)	(14,609)	(14,609)	(14,109)	(14,109)	(14,109)
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun

	456,165	(275,726)	(164,676)	405,612	(22,964)	(35,870)	(14,609)	(14,609)	(14,609)	(14,109)	(14,109)	(14,109)
	0	0	0	0	0	0	0	0	0	0	0	0
	1,096	(2,331)	(1,184)	4,842	(5,023)	41	427	427	427	427	427	427
	1,096	(2,331)	(1,184)	4,842	(5,023)	41	427	427	427	427	427	427
	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
	1,096	(2,331)	(1,184)	4,842	(5,023)	41	427	427	427	427	427	427
	457,261	(278,056)	(165,861)	410,454	(27,988)	(35,829)	(14,182)	(14,182)	(14,182)	(13,682)	(13,682)	(13,682)
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
	457,261	(278,056)	(165,861)	410,454	(27,988)	(35,829)	(14,182)	(14,182)	(14,182)	(13,682)	(13,682)	(13,682)
	503,627	225,571	59,710	470,164	442,177	406,347	392,165	377,983	363,801	350,119	336,437	322,755
	431,968	287,360	317,757	342,824	291,952	304,392	235,662	192,969	271,655	220,782	169,910	147,325

TOTAL	External Notes	Comments	Previous Forecast	
			Prv TOTAL	Diff
1,049,686			1,049,686	0
24,940			24,940	0
1,074,626			1,074,626	0
20,000			20,000	0
65,033			65,033	(0)
30,015			30,015	0
986			723	263
156,172			156,172	(0)
15,736			15,736	0
287,942			287,679	263
819,919			819,919	0
819,919			819,919	0
1,040			255	785
8,078			8,069	9
9,118			8,324	794
2,191,605			2,190,548	1,057
125,125			125,125	0
17,525			17,387	(138)
57,820			45,541	(12,279)
43,542			43,542	(0)
215,750			198,750	(17,000)
68,958			68,958	(0)
2,500			2,500	0
101,644			101,581	(63)
6,100			6,350	250
9,625			9,450	(175)
648,588			619,184	(29,404)
12,583			12,486	(97)
545			636	91

10,009		9,711	(299)
2,341		2,271	(70)
11,312		11,356	44
3,158		3,124	(34)
2,584		2,607	23
604		610	5
5,654		5,677	23
4,062		4,062	0
15,165		13,647	(1,517)
12,713		11,843	(870)
2,973		2,770	(203)
11,841		11,474	(367)
4,919		4,885	(34)
4,264		4,293	29
997		1,004	7
5,904		5,927	23
7,350		7,277	(73)
6,023		6,068	45
1,409		1,419	11
11,807		11,853	47
445		4	(441)
973		198	(775)
228		46	(181)
121		57	(64)
139,983		135,305	(4,678)
7,175		7,175	(0)
675		325	(350)
5,000		5,000	(0)
12,850		12,500	(350)
172,523		157,406	(15,117)
172,523		157,406	(15,117)
93,590		101,015	7,425
21,580		21,580	0
12,804		8,484	(4,320)
571		421	(150)
1,811		1,384	(427)
4,483		4,483	0
10,482		8,201	(2,282)
3,270		3,024	(246)
408		408	0
149,000		149,000	(0)

70,125		70,125	(0)
7,500		7,500	(0)
14,000	Kimberly	14,000	(0)
31,307		31,307	0
75,000		75,000	(0)
17,395		17,395	0
22,500		22,500	(0)
3,500		322	(3,178)
3,000		3,000	0
244,327		241,149	(3,178)
0		0	0
100,050		100,050	0
100,050		100,050	0
15,175		15,175	0
1,500		1,500	0
2,500		2,500	0
4,385		4,385	0
29,486		29,486	0
214		214	0
11,260		9,260	(2,000)
8,288		6,539	(1,749)
1,800		1,800	(0)
19,850		19,850	(0)
8,670		8,670	(0)
1,000		1,000	(0)
500		500	0
13,000		13,000	(0)
7,188		7,188	(0)
4,581		1,793	(2,788)
62,820		62,820	(0)
95,000		95,000	(0)
50,679		50,679	(0)
337,895		331,358	(6,537)
109,499		109,499	(0)
501		501	0
110,000		110,000	(0)
1,915,216		1,855,951	(59,265)
276,389		334,597	(58,208)
TOTAL	External Notes	Prv TOTAL	Diff

276,389		334,597	(58,208)
0		0	0
(0)		0	(0)
(0)		0	(0)
0		0	0
0		0	0
(0)		0	(0)
276,389		334,597	(58,208)
TOTAL			
276,389			

Balance Sheet

The Leadership School

As of December 31, 2022

Balance Sheet	6/30/2022	12/31/2022	6/30/2023
Assets	Last Year	Current	Year End
Assets			
Current Assets			
Cash			
1111 · Cash	46,366	406,347	322,755
Total Cash	46,366	406,347	322,755
Total Intercompany Transfers	0	0	0
Total Current Assets	46,366	406,347	322,755
Total Assets	46,366	406,347	322,755
Liabilities and Equity	Last Year	Current	Year End
Liabilities and Equity			
Current Liabilities			
Other Current Liabilities			
2156 · Group Health And Life Insurance	0	(2,560)	(0)
Total Other Current Liabilities	0	(2,560)	(0)
Total Current Liabilities	0	(2,560)	(0)
Equity			
Unrestricted Net Assets			
3111 · Fund Balance	46,366	46,366	46,366
Total Unrestricted Net Assets	46,366	46,366	46,366
Net Income			
Net Income	0	362,541	276,389
Total Net Income	0	362,541	276,389
Total Equity	46,366	408,907	322,755
Total Liabilities and Equity	46,366	406,347	322,755



The Leadership School

STUDENT LEADERSHIP AT THE CENTER OF LEARNING

December 2022 Financials

PREPARED JAN'23 BY

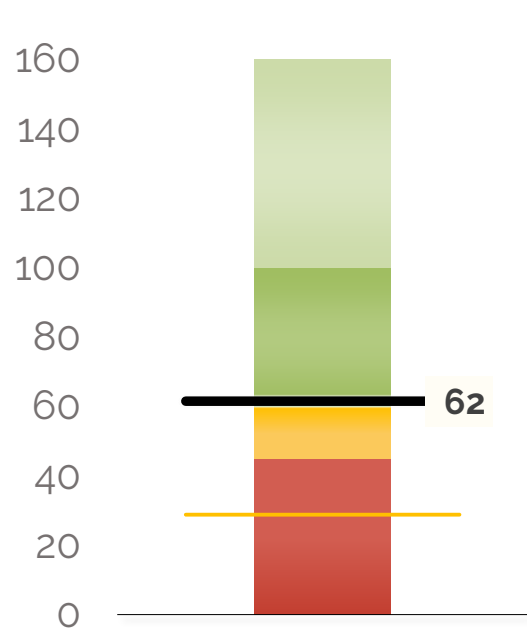


- **Executive Summary**
- **Key Performance Indicators**
- **State Revenue**
- **Forecast Overview**
- **Cash Forecast**
- **Forecast History**
- **Key Forecast Changes This Month**
- **Appendix**

- We are currently forecasting a net income of \$276k which is \$175k higher than the budgeted net income of \$101k.
- Our cash balance is forecasted to end the year at \$323k, a \$58k decrease from last month.
- December forecast changes include:
 - Salary expenses increased by \$29k.
 - Rent increased recognizing the security deposit as an expense vs a balance sheet asset.

Days of Cash

Cash balance at year-end divided by average daily expenses

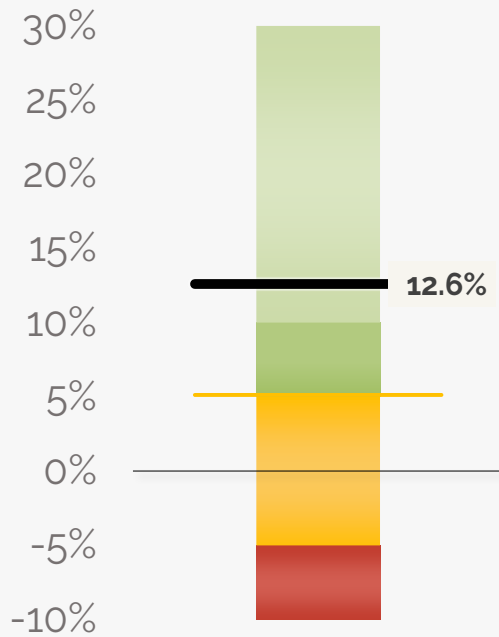


62 DAYS OF CASH AT YEAR'S END

The school will end the year with 62 days of cash. This is above the recommended 60 days

Gross Margin

Revenue less expenses, divided by revenue

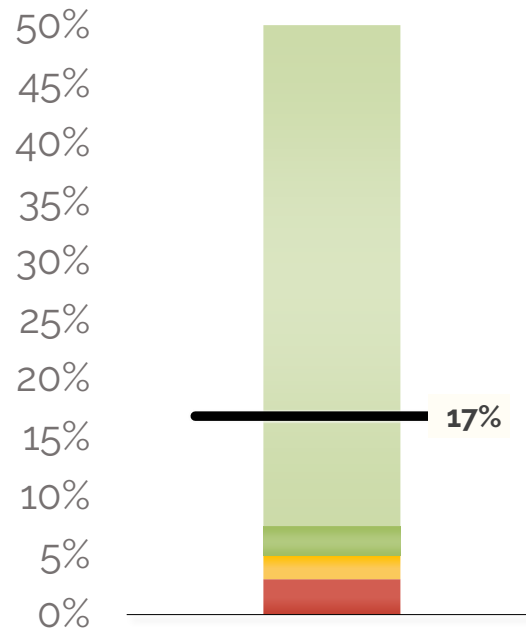


12.6% GROSS MARGIN

The forecasted net income is \$276k, which is \$175k above the budget. It yields a 12.6% gross margin.

Fund Balance %

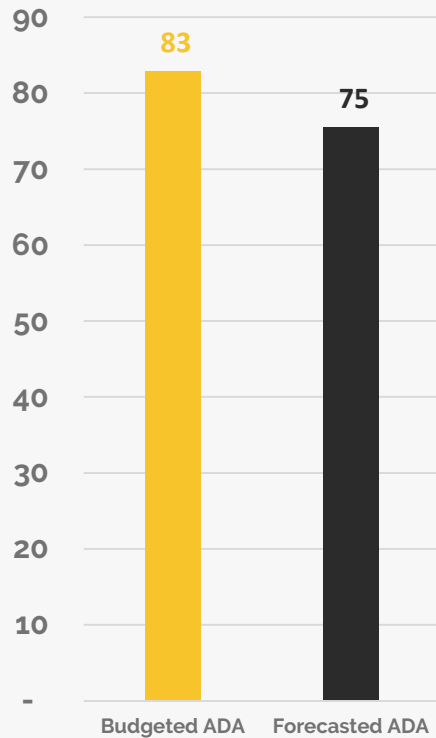
Forecasted Ending Fund Balance / Total Expenses



16.85% AT YEAR'S END

The school is projected to end the year with a fund balance of \$322,755. Last year's fund balance was \$46,366.

Student Expectations

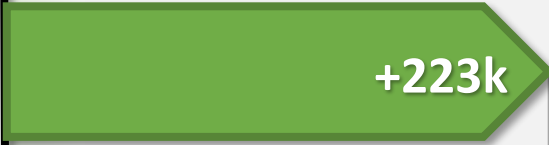

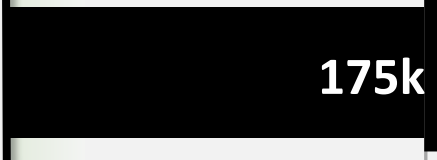


The school now forecasts 75 ADA for SY22-23. The budget target was 83.

\$182K More Per-Pupil Funding Than Expected

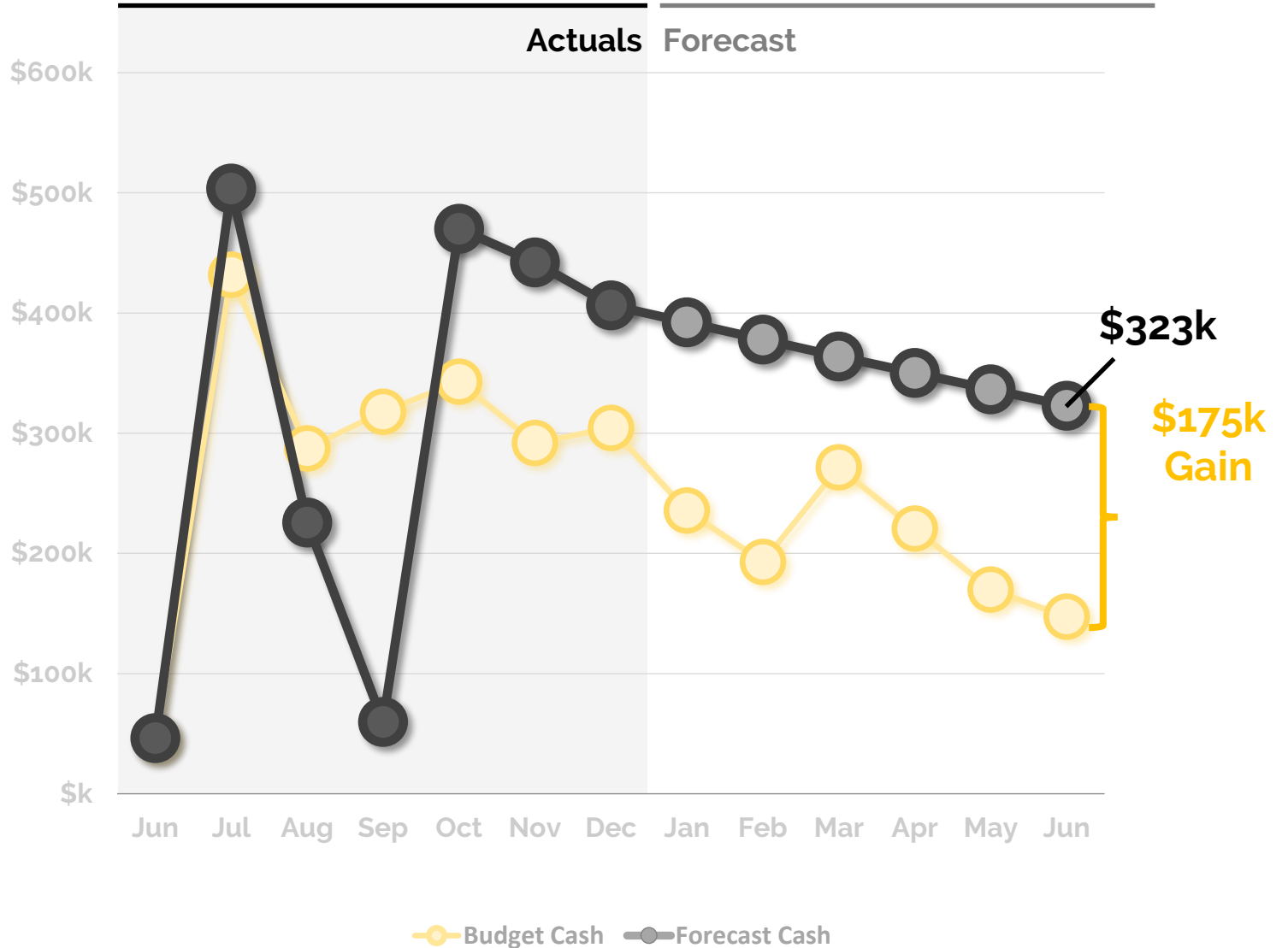
	Current Forecast	SY22-23 Budget	Difference	Financial Gain / (Loss)
Enrollment	82	90	-8	
Attendance	92.0%	92.0%	0.0%	
Total ADA	75	83	-7	
FRL Count	68	75	-7	
FRL Weight	11	13	-1	
LEP Count	2	2	0	
LEP Weight	0	0	0	
WADA	87	95	-8	
Per WADA Payment	\$12,260	\$9,235	\$3,025	
State Aid	\$1M	\$867,861	\$181,825	182k

Forecast Overview


	Forecast	Budget	Variance	Variance Graphic	Comments
Revenue	\$2.2m	\$2m	\$223k		\$181k higher basic formula due to funding equity at \$12,260 per WADA payment and lower ADA. \$25k State transportation not budgeted.
Expenses	\$1.9m	\$1.9m	-\$47k		Salary/Benefits savings offset by additional student supplies, security deposit, and community engagement expense.
Net Income	\$276k	\$101k	\$175k		

62 Days of Cash at year's end

We forecast the school's year ending cash balance as **\$323k**, **\$175k** above budget.



Forecast History of June 30, 2023 Cash Balance

<i>Source</i>	<i>Days of Cash at 6/30/23</i>	<i>Change</i>	<i>Description of change</i>
Budget	29		From SY22-23Budget
Jul	29	0	No changes made
Aug	33	4	
Sep	39	6	Salary and Benefit Savings
Oct	99	60	Funding Equity Rate of \$12,260 per WADA
Nov	74	-25	State funding based on enrollment. Additionnal student expenses
 Dec	61	-13	Increased salary, business office and nursing supply expenses
Jan			
Feb			
Mar			
Apr			
May			
Jun			

Key Forecast Changes This Month

The December forecast **decreased** the year-end cash expectation by \$58k. *Key changes:*

<i>Annual Change</i>	<i>Category</i>	<i>Impact On Cash</i>
29,404 less cash	Salaries Salary adj and in-house sub increase	\$29k
15,117 less cash	Rent Deposit is an expense, not a current asset on balance sheet	\$15k



QUESTIONS?

Please contact your EdOps Finance Team:

Anne Nichols

anichols@ed-ops.com

816-985-5144

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	Year-To-Date			Annual Forecast			
	Actual	Budget	Variance	Forecast	Budget	Variance	Remaining
Revenue							
State Revenue	486,819	390,537	96,281	1,074,626	867,861	206,765	587,807
Federal Revenue	63,820	116,285	(52,466)	287,942	286,956	986	224,122
Private Grants and Donations	819,919	692,070	127,849	819,919	814,200	5,719	-
Earned Fees	9,118	-	9,118	9,118	-	9,118	-
Total Revenue	1,379,675	1,198,893	180,783	2,191,605	1,969,017	222,588 ①	811,929
Expenses							
Salaries	304,851	319,569	14,718	648,588	639,138	(9,450)	343,737
Benefits and Taxes	67,871	81,287	13,416	139,983	162,575	22,591	72,112
Staff-Related Costs	5,946	6,250	304	12,850	12,500	(350)	6,904
Rent	81,875	78,703	(3,172)	172,523	157,406	(15,117)	90,648
Occupancy Service	55,410	74,500	19,090	149,000	149,000	0	93,590
Student Expense, Direct	176,385	106,272	(70,113)	244,327	212,543	(31,784)	67,942
Student Expense, Food	25,537	50,025	24,488	100,050	100,050	0	74,513
Office & Business Expense	242,413	169,261	(73,152)	337,895	324,847	(13,048)	95,482
Transportation	56,847	55,000	(1,847)	110,000	110,000	0	53,152
Total Ordinary Expenses	1,017,135	940,867	(76,268)	1,915,216	1,868,058	(47,158)	898,081
Total Expenses	1,017,135	940,867	(76,268)	1,915,216	1,868,058	(47,158) ②	898,081
Net Income	362,541	258,026	104,515	276,389	100,958	175,431 ③	(86,152)
Cash Flow Adjustments	(2,560)	-	(2,560)	(0)	-	(0)	2,560
Change in Cash	359,981	258,026	101,955	276,389	100,958	175,431	(83,592)

① REVENUE: \$223K AHEAD

② EXPENSES: \$47K BEHIND

③ NET INCOME: \$175K ahead

Monthly Financials

Income Statement	Actual						Forecast						TOTAL
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	
Revenue													
State Revenue	0	0	0	372,550	52,151	62,118	97,968	97,968	97,968	97,968	97,968	97,968	1,074,626
Federal Revenue	0	0	0	0	16,146	47,674	37,354	37,354	37,354	37,354	37,354	37,354	287,942
Private Grants and Donations	514,200	2,500	600	150,000	152,619	0	0	0	0	0	0	0	819,919
Earned Fees	0	2,906	2,275	2,730	413	794	0	0	0	0	0	0	9,118
Total Revenue	514,200	5,406	2,875	525,280	221,330	110,586	135,322	135,322	135,322	135,322	135,322	135,322	2,191,605
Expenses													
Salaries	25,710	48,460	51,556	56,196	57,880	65,049	57,290	57,290	57,290	57,290	57,290	57,290	648,588
Benefits and Taxes	4,652	9,979	12,244	11,277	15,930	13,790	12,019	12,019	12,019	12,019	12,019	12,019	139,983
Staff-Related Costs	2,126	0	1,190	311	1,969	350	1,151	1,151	1,151	1,151	1,151	1,151	12,850
Rent	0	0	36,551	15,108	15,108	15,108	15,108	15,108	15,108	15,108	15,108	15,108	172,523
Occupancy Service	1,160	19,962	2,904	9,006	14,953	7,425	15,598	15,598	15,598	15,598	15,598	15,598	149,000
Student Expense, Direct	3,000	63,963	36,721	15,627	46,832	10,242	11,324	11,324	11,324	11,324	11,324	11,324	244,327
Student Expense, Food	0	0	0	0	18,654	6,883	12,419	12,419	12,419	12,419	12,419	12,419	100,050
Office & Business Expense	20,888	138,767	26,385	12,143	32,843	11,388	16,164	16,164	16,164	15,664	15,664	15,664	337,895
Transportation	501	0	0	0	40,126	16,221	8,859	8,859	8,859	8,859	8,859	8,859	110,000
Total Ordinary Expenses	58,035	281,131	167,551	119,668	244,294	146,456	149,930	149,930	149,930	149,430	149,430	149,430	1,915,216
Total Expenses	58,035	281,131	167,551	119,668	244,294	146,456	149,930	149,930	149,930	149,430	149,430	149,430	1,915,216
Net Income	456,165	-275,726	-164,676	405,612	-22,964	-35,870	-14,609	-14,609	-14,609	-14,109	-14,109	-14,109	276,389
Cash Flow Adjustments	1,096	-2,331	-1,184	4,842	-5,023	41	427	427	427	427	427	427	0
Change in Cash	457,261	-278,056	-165,861	410,454	-27,988	-35,829	-14,182	-14,182	-14,182	-13,682	-13,682	-13,682	276,389

	<i>Previous Year End</i>	<i>Current</i>	<i>Year End</i>
	<i>6/30/2022</i>	<i>12/31/2022</i>	<i>6/30/2023</i>
Assets			
Current Assets			
Cash	46,366	406,347	322,755
Total Current Assets	46,366	406,347	322,755
Total Assets	46,366	406,347	322,755
Liabilities and Equity			
Liabilities			
Current Liabilities			
Other Current Liabilities	0	-2,560	0
Total Current Liabilities	0	-2,560	0
Total Long-Term Liabilities	0	0	
Total Liabilities	0	-2,560	
Equity			
Unrestricted Net Assets	46,366	46,366	46,366
Net Income	0	362,541	276,389
Total Equity	46,366	408,907	322,755



Accounts Payable Aging Summary

As of 12/31/2022

The Leadership School

CLIENT: The Leadership School

REPORT DATE: 1/24/2023 4:31:48 PM ET

Payee	Current	1-30	31-60	61-90	>90	Total
Boxwood Landscape, LLC	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$250.00
Cintas Corp	\$463.82	\$0.00	\$0.00	\$557.54	\$0.00	\$1,021.36
COCA - Center of Creative Arts	\$10,260.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,260.00
Deaconess Nurse Ministry	\$3,699.39	\$4,776.59	\$0.00	\$0.00	\$0.00	\$8,475.98
Freedom Clean LLC	\$3,200.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,200.00
Imani Dyson	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00
Lite Technology Solutions, LLC	\$1,035.00	\$10,680.00	\$0.00	\$0.00	\$0.00	\$11,715.00
Nextiva, Inc.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Rottler Pest Solutions	\$98.00	\$0.00	\$0.00	\$0.00	\$0.00	\$98.00
School Specialty LLC	\$89.76	\$56.92	\$0.00	\$0.00	\$0.00	\$146.68
Shands, Elbert, Gianoulakis & Giljum, LLP	\$182.00	\$0.00	\$0.00	\$0.00	\$0.00	\$182.00
Slyman Bros Appliances (South County)	\$940.00	\$0.00	\$0.00	\$0.00	\$0.00	\$940.00
Smart Kids, Inc.	\$2,595.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,595.00
Warford's Classic Catering & Food Service	\$4,265.28	\$0.00	\$0.00	\$0.00	\$0.00	\$4,265.28

Payee	Current	1-30	31-60	61-90	>90	Total
Total:	\$27,578.25	\$15,513.51	\$0.00	\$557.54	\$0.00	\$43,649.30

Check Register by Type

Payee Type: Vendor		Check Type: Automatic Payment				Checking Account ID: 1		
<u>Check Number</u>	<u>Check Date</u>	<u>Cleared</u>	<u>Void</u>	<u>Void Date</u>	<u>Entity ID</u>	<u>Entity Name</u>	<u>Check Amount</u>	
119	12/09/2022	X			BAMBOOHR	Bamboo HR	175.00	
120	12/05/2022	X			CRICKET	Cricket Wireless	90.00	
121	12/27/2022	X			ZOOM	Zoom	14.99	
122	12/03/2022	X			GSUITE	Google Suite	2,788.33	
123	12/17/2022	X			NEXTIVA	Nextiva	443.05	
124	12/01/2022	X			SCCHARTER	SC Charter - Rent	15,107.80	
125	12/16/2022	X			SELECTIVE	Selective Insurance Co	0.00	
126	12/17/2022	X			WELLSFARGO	Wells Fargo Vendor	0.00	
132	12/13/2022	X			REPUBLIC	Republic Services	427.48	
133	12/27/2022	X			AMAZON	Amazon	30.11	
144	12/27/2022	X			MIDWESTBNK	Midwest Bank Credit Card	2,487.22	
145	12/23/2022	X			LEVEL3	Level 3 Communications, LLC	1,748.59	
Checking Account ID: 1					Void Total:	0.00	Total without Voids:	23,312.57
Check Type Total:		Automatic Payment			Void Total:	0.00	Total without Voids:	23,312.57

Payee Type: Vendor		Check Type: Check				Checking Account ID: 1		
<u>Check Number</u>	<u>Check Date</u>	<u>Cleared</u>	<u>Void</u>	<u>Void Date</u>	<u>Entity ID</u>	<u>Entity Name</u>	<u>Check Amount</u>	
79433937	12/08/2022	X			CINTAS	Cintas Corp	72.66	
79433938	12/08/2022	X			CINTAS	Cintas Corp	72.66	
79436581	12/09/2022	X			WELLSFARGO	Wells Fargo Vendor	150.36	
79436582	12/09/2022	X			FREECLEAN	Freedom Clean LLC	4,320.00	
79436583	12/09/2022	X			CURRICULUM	Curriculum Associates LLC	7,224.20	
79437528	12/09/2022	X			PAYPOOL	Paypool LLC	197.60	
79437529	12/09/2022	X			SMARTKIDS	Smart Kids Inc	1,035.00	
79469819	12/14/2022	X			WARDGAR	Carmen Ward	148.97	
79469820	12/14/2022	X			SULLRAS	RASHAD SULLIVAN	41.75	
79469821	12/14/2022	X			WRIGDEB	Deborah Wright	199.07	
79469822	12/14/2022	X			MANDYSON	Imani Dyson	500.00	
79478476	12/15/2022	X			CINTAS	Cintas Corp	72.66	
79478821	12/15/2022	X			CSD	CSD Insurance Trust	5,849.11	
79478822	12/15/2022	X			WARFORDS	Warford's Classic Catering & Food Service	6,882.86	
79512582	12/16/2022	X			LITETECH	Lite Technology Solutions, LLC	535.00	
79547052	12/19/2022	X			VONBKER	Kerry VonBehren	692.08	
79577352	12/20/2022	X			MANDYSON	Imani Dyson	500.00	
79577353	12/20/2022	X			FIRSTSTUDE	CC - First Student Bus	16,221.06	
79593208	12/22/2022	X			OFFICEESSE	Office Essentials	375.04	
79593209	12/22/2022	X			OFFICEESSE	Office Essentials	22.66	
79593798	12/22/2022	X			EDOPS	EdOps	5,000.00	
Checking Account ID: 1					Void Total:	0.00	Total without Voids:	50,112.74
Check Type Total:		Check			Void Total:	0.00	Total without Voids:	50,112.74
Payee Type Total:		Vendor			Void Total:	0.00	Total without Voids:	73,425.31
Grand Total:					Void Total:	0.00	Total without Voids:	73,425.31



The Leadership School

STUDENT LEADERSHIP AT THE CENTER OF LEARNING

2022-23 Board of Directors Meetings

Date: Last Tuesday of each month

Time: 6:00 pm - 7:30 pm

Location:

1785 Pennsylvania Ave
Pagedale, MO 63133

Via Zoom:

Meeting ID: 936 4830 0851; Passcode: TLS2021

Schedule of Meetings:

- Tuesday, July 26, 2022
- Tuesday, August 30, 2022
- Tuesday, September 27, 2022
- Tuesday, October 25, 2022
- Tuesday, November 29, 2022
- Tuesday, December 20, 2022
- Tuesday, January 31, 2023
- Tuesday, February 28, 2023
- Tuesday, March 28, 2023
- Tuesday, April 25, 2023
- Tuesday, May 30, 2023
- Tuesday, June 27, 2023



The Leadership School

STUDENT LEADERSHIP AT THE CENTER OF LEARNING

2023-24 Board of Directors Meetings

Date: Last Tuesday of each month

Time: 6:00 pm - 7:30 pm

Location:

1785 Pennsylvania Ave
Pagedale, MO 63133

Via Zoom:

Meeting ID: 936 4830 0851; Passcode: TLS2021

Schedule of Meetings:

- Tuesday, July 25, 2023
- Tuesday, August 29, 2023
- Tuesday, September 26, 2023
- Tuesday, October 31, 2023
- Tuesday, November 28, 2023
- Tuesday, December 19, 2023
- Tuesday, January 30, 2024
- Tuesday, February 27, 2024
- Tuesday, March 26, 2024
- Tuesday, April 30, 2024
- Tuesday, May 28, 2024
- Tuesday, June 25, 2024